

# AGENDA

- I. Development Overview
- 2. Vanguard Initiative
  - Retail Diagnostic Findings: What We Learned
  - Measuring Vanguard Success: Tools + Results
- 3. Economic Opportunity Ecosystem
- 4. Growing the Local Workforce

- 5. Empowering Local Entrepreneurs
- 6. Lincoln Neighborhood: Economic Opportunities
- 7. Harvard Fellow & Innovation Capacity
- 8. Next Steps



## **DEVELOPMENT OVERVIEW**

## **\$2.5** billion in Private Investment

### 11,047 Residential Units Authorized for Development

■ **23,000** Anticipated New Residents

### **32** Approved Projects

- **7,376** Total Units Approved (7,151 Rental/225 Condo)
- **1,353** units are affordable (~18%)

### **23** Projects Completed and Leasing

- 4,511 Rental Units Completed and Leasing
  - ~90% Occupancy Rate
  - ~7,000 New Residents
  - \$150,000 avg. HH Income
- **1,032** Units are Affordable (~23%)
  - All Buildings: 34% NR residents
  - NR Preference Buildings: **58%** NR residents
  - Other Buildings: 25% NR residents

### **3** Projects Under Construction

- 748 Rental Units Under Construction
- **157** are Affordable (~21%)

### **6** Projects With Site Plan Approval

- 2,117 Units With Site Plan Approval
- **164** Affordable Residential Units

## Where are People Moving From?

Location	Percentage
New Rochelle	22%
Westchester	21%
NYC	33%
New York	8%
Connecticut	8%
New Jersey	6%
Other States	3%
Outside USA	0%

## \$36 million

Tangible In-Kind Benefits from Downtown

Development

8 New Public Open Spaces

**6** Community Spaces

**20** New Downtown Murals

26 New EV Parking Spaces

**50** New Business Openings



## TANGIBLE IN-KIND BENEFITS FROM DOWNTOWN DEVELOPMENT

## NEW PUBLIC OPEN SPACE

Anderson Plaza 20 Anderson St o-

Clinton Park Plaza

50-55 Clinton Plo-

Westchester Pl Public Art Plaza

Westchester Pl

Pocket Park on Burling Ln

Burling & North

Children's Playground on LeCount Pl

33 LeCount Plo-

Dog Run on Huguenot Huguenot St & LeCount Pl

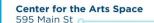
**Highgarden Tower Plaza** 

North Ave & Garden St o

**Pratt Landing** Waterfront Park







26 New Municipal EV-Charging Parking Spaces

**Lincoln Park Conservancy History** & Culture Center

389 Huguenot St O-

**Community Incubator Space** 

11 Garden St O

**New Rochelle Forward Workforce Training** Facility

173 Huguenot St

**Preservation and Restoration of Historic Facades** 

595 Main St

**New Boys & Girls Club** 

1 Remington Pl

**Downtown Economic & Small Business Development Hub** 

10 Church St / 500 Main St

**Circuit: Electric Shuttle** 

**Retail Tenant Improvement Program** 

**20 Downtown Murals** 

Downtown-wide

**50 New Businesses Openings in Retail Spaces** throughout the Downtown since 2020



**New Municipal EV-Charging Parking Spaces** 



**New Downtown Murals** 

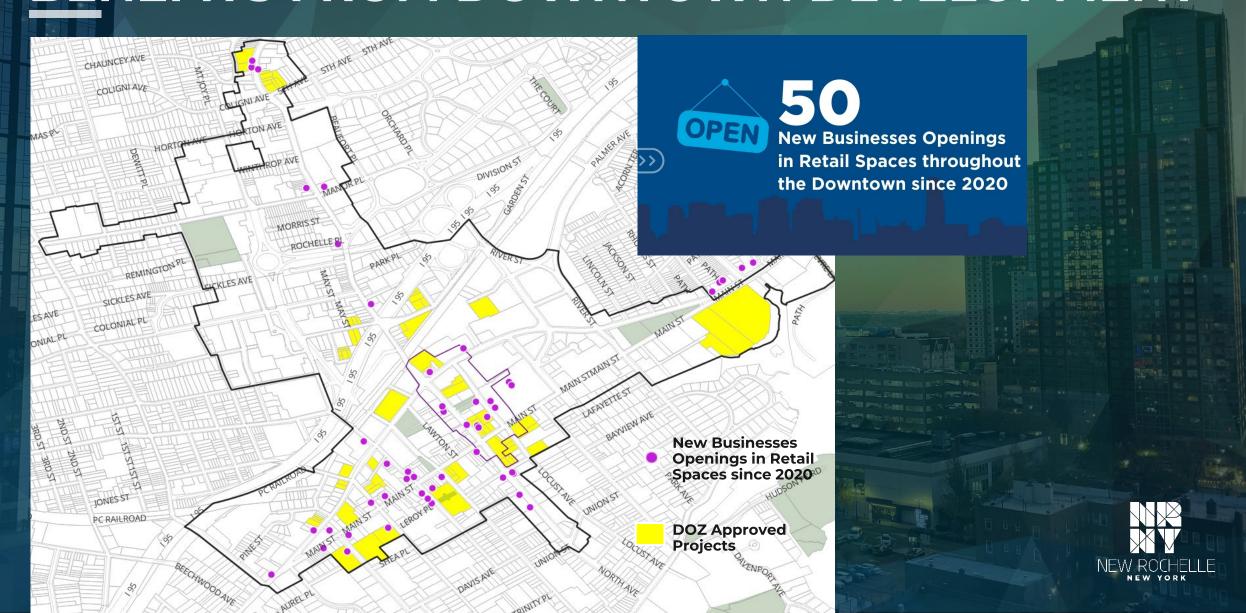


**New Businesses Openings** in Retail Spaces throughout the Downtown since 2020





## BENEFITS FROM DOWNTOWN DEVELOPMENT



WELCOME TO THE

VANGUARD ERA



Westchester's most exciting downtown destination.

An enlivened, diverse cultural hub with a mix of notable eateries, outstanding local art, live entertainment, community programming and much more.

## VANGUARD NEW ROCHELLE

**MEASURING VANGUARD SUCCESS: TOOLS + RESULTS** 

DOWNTOWN RETAIL DIAGNOSTIC FINDINGS: WHAT WE'VE LEARNED



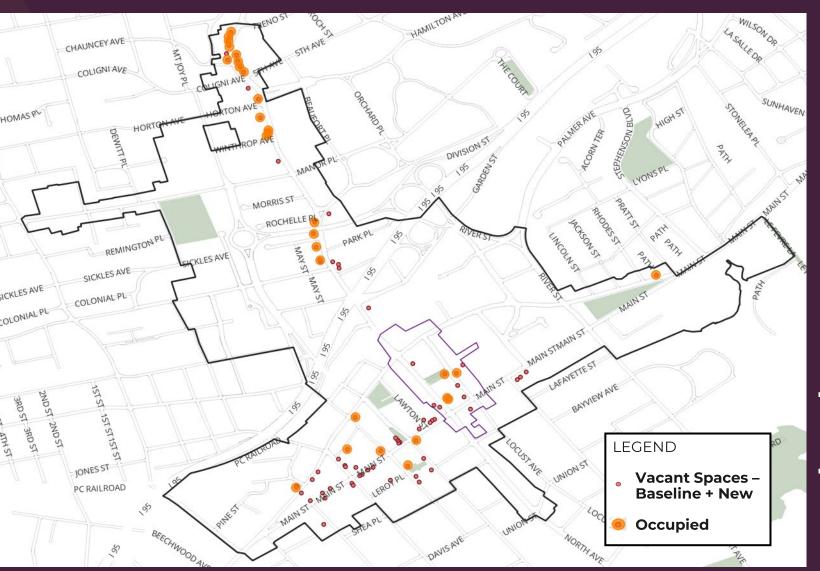
Retail Enhancement

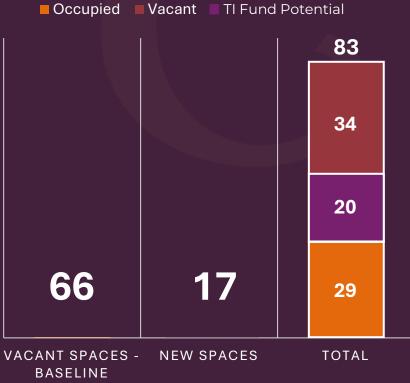
Public Realm, Safety & Accessibility

Regulatory Framework Marketing, Promotion, & Engagement



**GROUND-FLOOR RETAIL BASELINE** 





- Retail Tenant Improvement Fund applicants interested in vacant spaces:
- Vacancies tied to assemblages:

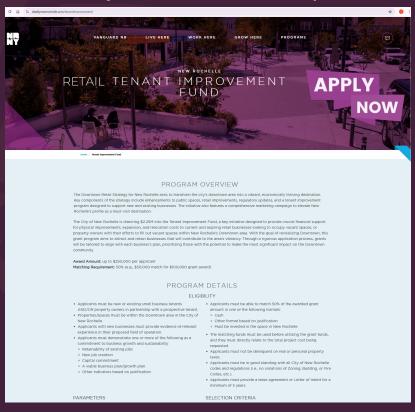


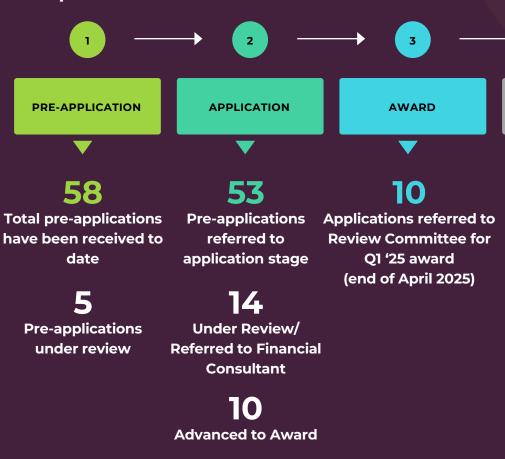
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### **DOWNTOWN RETAIL TENANT IMPROVEMENT FUND**

- > The Retail Tenant Improvement Fund is a grant program designed to assist retail businesses and property owners in enhancing existing spaces and filling vacant spaces Downtown.
- > 2.25m in total funds available
- Dedicated landing page

www.ideallynewrochelle.com/tenantimprovement





In progress



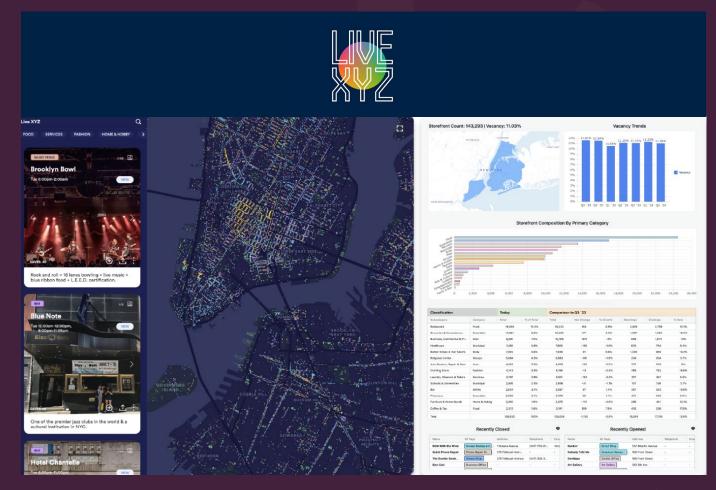
PROJECT CLOSE-OUT

CONTRACT

COMPLIANCE

### LIVE STOREFRONTS MAP AND DIRECTORY

- ➤ The City of New Rochelle is investing in a **Live Map of storefronts and retail spaces** to drive economic development, provide transformative visibility, and provide public and private stakeholders with real-time insights into the business landscape.
- ➤ The platform captures real-time, block-byblock economic data through a humanverified ground survey, a sophisticated software system, and public engagement tools for business engagement and activation.







Storefront and Signage Improvements

- Signs and Awnings: 7
- Façade Improvements: 3
- Sign, Awning, Façade Design Support: 8



Vacant Storefront
Camouflage Program

Storefronts: 3



**Tenant Improvement Fund** 

- Pre-Applications Received: 58
- Referred to Application Stage: 53
- Under Review: 24
- Referred to Review Committee for Award: 10



**FAÇADE IMPROVEMENT PROGRAM** 

### **534 NORTH AVENUE (CURRENT)**



Construction is anticipated to start in Summer 2025







# PUBLIC REALM, SAFETY, AND ACCESSIBILITY IMPROVEMENTS



**Soap & Water Strategies** 

### 5 locations power-washed:

- 1. Sidewalks around Prospect St Lot
- 2. Division St South (east side)
- 3. Shea Place (north side)
- 4. Maple Ave
- 5. Anderson Plaza

Regular inspection of stairwells at ITC / NRG; & cleaning when required



Maintenance and Security Enhancements

- Increased maintenance porters for 24/7 coverage at ITC & NRG to assist security
- Overnight security car from Maple to NRG along Main & Huguenot from 6 pm to 6 am seven days a week
- Increased visibility of staff
  - Uniforms (Maintenance + Security)



**Public Realm Improvements** 

20 Pole Banners Refreshed/Replaced



## REGULATORY FRAMEWORK

- Established the Vanguard District
  - Reduced regulatory barriers for **nighttime entertainment uses**
  - **Eliminated parking minimums** for retail and F&B establishments, and any commercial space under 5,000 SF
  - Allowed outdoor dining as an as-of-right accessory use
  - Reduced requirements for **cabarets**
- Downtown-wide
  - Reduced parking ratios for commercial spaces in the Downtown
  - Free Downtown on-street parking after 7 p.m.
  - Modernized the sign code city-wide
  - Created Storefront Design Guidelines
  - UTEP's financial assistance for the adaptive reuse of ground floor space of older commercial buildings
  - Parking Management Strategic Plan









## MARKETING, PROMOTION & ENGAGEMENT

#### Engaged with a consultant to:

- Lead bold PR & media campaign to spotlight New Rochelle's downtown growth and attract retail, residents, and visitors
- Create and run social & storytelling strategy to promote the Vanguard Initiative, boost local buzz, engage small
  businesses across key platforms

### **Key Metrics:**

- **16 earned media placements** for the Downtown Retail Strategy
- Coverage resulted in **82.2 million** media impressions
- 400 new followers on Instagram since October 2024.
- Created content featuring 20 local businesses, including 10 business profiles, spotlighted 5 new business openings
- Newly relaunched social media channels garnered more than 44.6K total impressions
- 18+ branding materials to support marketing efforts, including projects with Circuit Shuttle and LAZ to design uniforms













## **ECONOMIC OPPORTUNITY ECOSYSTEM**

## Overview

- The City's economic opportunity ecosystem is a driving force behind successful development.
- Our unwavering commitment is cultivating a thriving entrepreneurial and retail environment through this robust economic ecosystem.
- This dynamic system comprises carefully crafted policies, innovative platforms, and proactive initiatives to nurture business and entrepreneurial growth, promote equal opportunity, and streamline job placement and workforce development.



## **WORKFORCE DEVELOPMENT & JOB PLACEMENT**

### FIRST SOURCE REFERRAL CENTER

The FSRC serves as the City's central referral and job placement hub, harnessing the successes of the City's programs to continually connect job seekers with employment opportunities.

- 2,703 enrollments since program inception
- > 2,469 total employment placements
- > 1,300 total enrollments year-to-date
- > 1,053 total New Rochelle job placements
- > 776 construction job placements

### **Looking Ahead:**

 Enhance program to track job retention data





## **WORKFORCE DEVELOPMENT & JOB PLACEMENT**

### **NEW ROCHELLE FORWARD**

New Rochelle Forward is a vocational training program offered by the City of New Rochelle. Its goal is to empower residents to take advantage of opportunities arising from the city's development boom. Participants receive hands-on training and complete certification courses that align with current market trends, enhancing their employability.

- ▶ 4 total cohorts completed since September 2023
- > 93 total graduates
- > 84 graduates identify as minorities
- > 55 total employment placements
- > \$20.75 Average Hourly Rate

### **Looking Ahead:**

- The fifth cohort started April 14th (30 participants enrolled)
- The **sixth cohort** will start in the Summer '25
- Developing training opportunities related to sustainability and green infrastructure jobs







## **WORKFORCE DEVELOPMENT & JOB PLACEMENT**

### **BOOKER T. WASHINGTON VOCATIONAL INSTITUTE**

- Geared toward training minority youth in various building trades, which prepares them with critical employment skills through project-based training.
   The program has committed to collaborating with New Rochelle High School in recruitment efforts.
- Ages 14-17
- > 2025 Annual Budget (CLD): \$200,000 for 2 cohorts
- Youth Participants Since Program Inception in 2021: 160
- > Youth Participants for 2025: 45







## **EMPOWERING LOCAL ENTREPRENEURS**

### **DOWNTOWN ACTIVATIONS**

- The purpose of these activations is to **enhance the economic vitality** of New Rochelle through strategic investments in lively and **engaging events**.
- Our goal is to empower entrepreneurs, drive sustainable growth, and foster community involvement, all while building a thriving economy.
- Doing so creates a vibrant and supportive community where small businesses can thrive.















## **EMPOWERING LOCAL ENTREPRENEURS**

## **SMALL BUSINESS WORKSHOPS**

Our bilingual programs are essential for local businesses and entrepreneurs. They provide valuable knowledge and foster discussions on key topics. They enable businesses to share experiences, learn from each other, and thrive in a collaborative environment.

- Hosted workshops for 75 small business and entrepreneurs (2024)
- Connected 195 businesses and entrepreneurs with resources to enable economic success
- 90% of participants in economic development activations are local

**MWBEs** 









## **EMPOWERING LOCAL ENTREPRENEURS**

### **SUCCESS STORIES**

#### Ray's Empanadas – Ray Durret

- Sold out at the 2023 Holiday Market, earning nearly \$30K in just two weeks.
- Secured a \$20K MWBE Grant with New Rochelle's support to purchase a food truck and grow at local events.
- In 2025, expanding with a permanent food truck location and plans for a brick-and-mortar store with support of Tenant Improvement fund.

#### The Humble Bumble – Otilia Taylor-Tanner

- Gained instant success at the 2022 Holiday Market and became a local favorite.
- Earned NYS MWBE certification with help from the Women's Enterprise Development Center.
- Now preparing to open a brick-and-mortar bookstore in New Rochelle.

#### Rex Be Spoke Clothing – Jonathan Boston

- Expanded to New Rochelle in 2022, thriving through local event support.
- Relocated his family to New Rochelle in 2023 to deepen business roots.
- In 2025, using the Tenant Improvement Fund to open a larger storefront.

#### Anais Concepto – Yorelis Martinez

- Gained visibility after the 2022 Holiday Market and local events.
- Expanded reach to statewide shows with New Rochelle's support.
- In 2025, growing further with participation in major events like Bryant Park Spring Fair.













## **BUSINESS DEVELOPMENT & SUPPORT**

### **TOUGH LEAF**

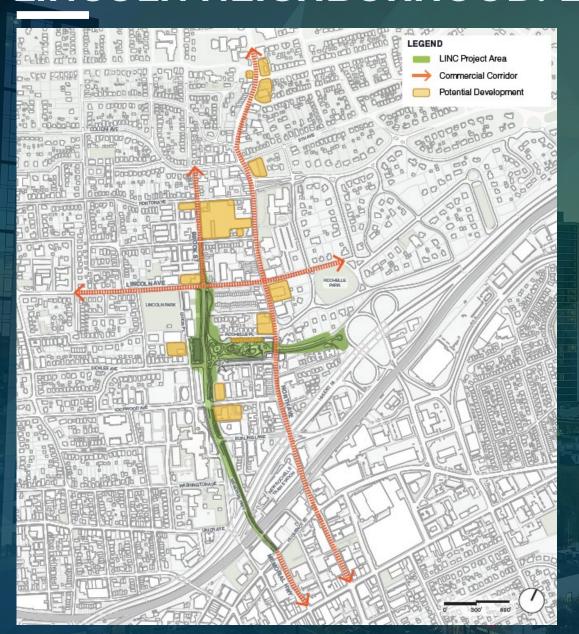
- Connects diverse firms, suppliers, and vendors with contractors, developers, and owners with certified
- Provides free resources to diverse firms to build capacity, and enhance contract opportunities
- Offers dedicated New Rochelle self-certification platform to expand business opportunities

### **Outcomes**

- > 44 Public Bids Advertised through platform
- > 7 Public Bids awarded to MWBEs
- 6 New Rochelle MWBEs obtained private Bid opportunities through platform



## LINCOLN NEIGHBORHOOD: ECONOMIC OPPORTUNITES





Mixed-use residential / Homeownership



Mixed-use residential / Homeownership



**Black Business District** 



Neighborhood Business and Entrepreneurial Opportunities

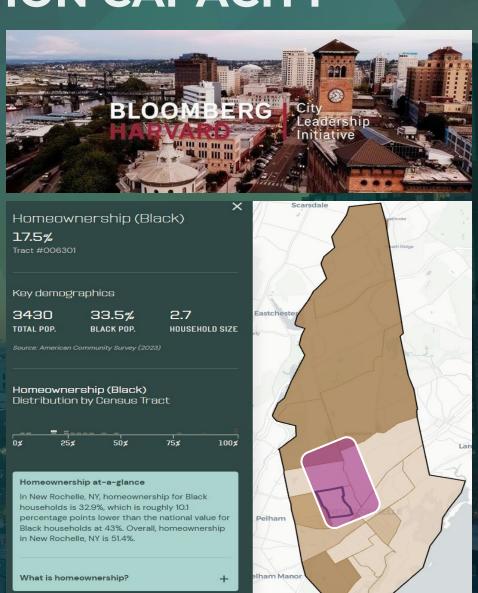


## **HARVARD FELLOW & INNOVATION CAPACITY**

- Gain a profound understanding of their challenges, design and prototype viable solutions, and develop plans for effective implementation and impact measurement—all in collaboration with the communities most directly affected by the issues at hand.
- Harvard Summer Fellow to focus on "Enhancing Community Identity and Promoting Economic Opportunity through Data-Driven Insights"
- Engaged with the Black Wealth Data Center to create a dashboard that provides a quantitative and qualitative baseline for the Lincoln Neighborhood to measure progress and success of the Economic Development Recommended Action Plan

### **AMBITIOUS IMPACTFUL MISSION:**

"By 2030, New Rochelle will ignite an economically vibrant and healthy African American community in the Lincoln Neighborhood, setting a precedent for sustainable and equitable city development through data-driven decisions, meaningful community engagement, and forward-thinking policies that enhance quality of life and reconnect divided communities."



Homeownership

